

GREAT SOUTH



Southland Regional Development Agency

Six-Monthly Report

TO 31 DECEMBER 2025



COMPANY DIRECTORY

SOUTHLAND REGIONAL DEVELOPMENT AGENCY LIMITED TRADING AS GREAT SOUTH

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DIRECTORS

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REGISTERED OFFICE

Southland Regional Development Agency Limited
143 Spey Street, Invercargill

BANK

Westpac New Zealand

AUDITORS

KPMG (on behalf of the Office of the Auditor General)

SHAREHOLDERS

Class A Shareholders

Invercargill City Council
Southland District Council
Gore District Council
Environment Southland

Class B Shareholders

Invercargill Licensing Trust
Mataura Licensing Trust
Southland Chamber of Commerce
Southern Institute of Technology

MEMBERS

Community Trust South

LEGAL STATUS

Southland Regional Development Agency Limited ("SRDA")
was incorporated in New Zealand on 29 March 2019 under the
Companies Act 1993 (NZBN 9429047359185).

COMPANIES OWNED BY THE SOUTHLAND REGIONAL DEVELOPMENT AGENCY LTD.

Space Operations New Zealand Limited – 100%





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WHO WE ARE

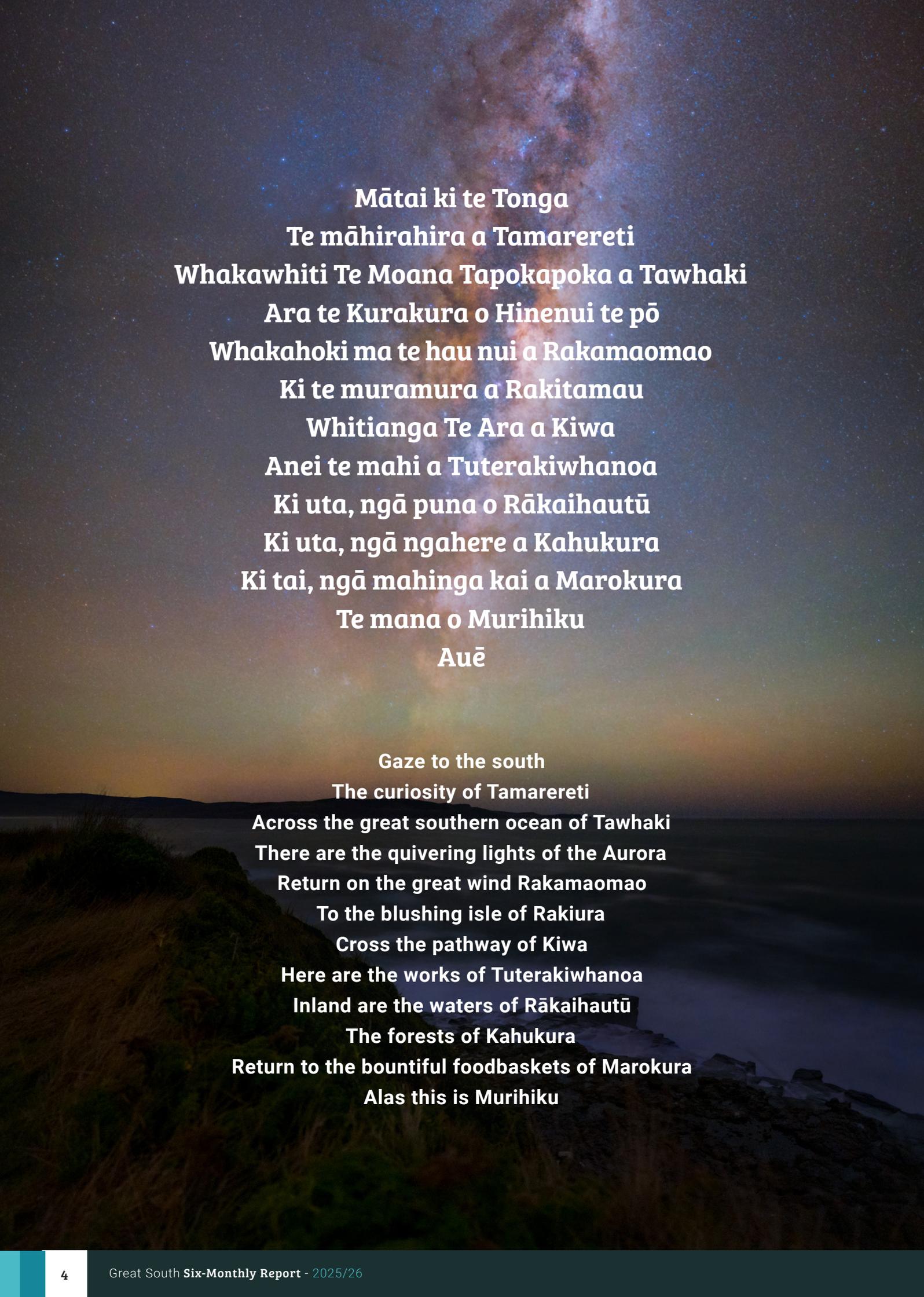
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**Mātai ki te Tonga
Te māhirahira a Tamarereti
Whakawhiti Te Moana Tapokapoka a Tawhaki
Ara te Kurakura o Hinenui te pō
Whakahoki ma te hau nui a Rakamaomao
Ki te muramura a Rakitamau
Whitianga Te Ara a Kiwa
Anei te mahi a Tuterakiwhanoa
Ki uta, ngā puna o Rākaihautū
Ki uta, ngā ngahere a Kahukura
Ki tai, ngā mahinga kai a Marokura
Te mana o Murihiku
Auē**

**Gaze to the south
The curiosity of Tamarereti
Across the great southern ocean of Tawhaki
There are the quivering lights of the Aurora
Return on the great wind Rakamaomao
To the blushing isle of Rakiura
Cross the pathway of Kiwa
Here are the works of Tuterakiwhanoa
Inland are the waters of Rākaihautū
The forests of Kahukura
Return to the bountiful foodbaskets of Marokura
Alas this is Murihiku**

About us

Great South, Southland Regional Development Agency, is responsible for economic development and promotion of Murihiku Southland.

This involves managing Murihiku Southland's Regional Tourism Organisations (RTOs) and central government's Regional Business Partner (RBP) network, as well as supporting a range of events, regional initiatives, and government-funded contracts that pave the way for development. Through the essential support provided to Murihiku Southland, Great South provides a unified voice for the region, establishing a strong platform for regional success and takes strides towards its vision of even better lives through sustainable regional development.

Great South is a council-controlled organisation, jointly owned by Invercargill City Council, Southland District Council, Gore District Council, Environment Southland, Invercargill Licensing Trust, Maitava Licensing Trust, Southland Business Chamber, Southern Institute of Technology (SIT) and member organisation Community Trust South.

Established in March 2019, we began full operations in July that year. We receive funding from our shareholding councils to cover core operational costs as well as contract service delivery funding. We may also receive funding from central government and private sector partners to

undertake specific projects.

Great South also owns Space Operations New Zealand Limited, making it a council-controlled trading organisation as defined in section 6 of the Local Government Act 2002.

CONSTITUTION OBJECTIVES

1. Achieve the objectives of our shareholders, both commercial and non-commercial
2. Be a good employer
3. Exhibit a sense of social and environmental responsibility
4. Conduct our affairs in accordance with sound business practice

GREAT SOUTH GOVERNANCE

A Board of six independent directors are responsible for the strategic direction of Great South and the initiatives it is involved with. The Board oversees the business undertaken by Great South in accordance with the Local Government Act 2002, Companies Act 1993, the Company's Constitution and the Statement of Intent.

The Chief Executive is responsible for the day-to-day operations of Great South, including the management of staff and reporting to directors on the performance against set priorities.

Our vision

Even better lives through sustainable regional development

Our vision of 'even better lives through sustainable regional development' represents the ambitious goals of the Great South Board, its shareholders and the whole Murihiku Southland region. It speaks to the potential for Murihiku Southland to be recognised as the best place to live, work and play, and the sustainable approach that will be taken to make this happen. Murihiku Southland has the drive, enthusiasm and leadership needed to establish itself on the world stage as a contemporary, connected and competitive place that is home to 'even better lives', and Great South is committed to achieving this vision.



Regional development leadership

We provide leadership for Murihiku Southland; representing the region nationally, advocating, and long-term planning

DATA AND INSIGHTS

Great South continues to strengthen its role as a regional leader by enhancing the quality, accessibility and application of data across Murihiku Southland.

The Data Insights Southland Hub (DISH) remains central to this work, providing timely and trusted information to support decision-making across housing, tourism, economic development and the environment.

During the first half of the year, a Housing Report was delivered and the reporting schedule was refined to better align with stakeholder needs. Tourism reporting will now be delivered quarterly, housing reports six-monthly, and economic insights annually in an accessible infographic format.

Work is also underway to evaluate the use of AI data analysis tools and geospatial data storage solutions in partnership with council shareholders, ensuring Southland remains forward-looking in how it uses data to inform strategy and planning.

HOUSING COORDINATION

Housing continues to be a key enabler of economic growth and population sustainability.

The Murihiku Southland Housing Action Plan has been reviewed, with implementation progress updated and key projects advanced.

Investigation into housing solutions for the ageing sector is underway and scoping has begun on case studies of innovative and diverse housing solutions to support future supply and affordability outcomes.

Great South also facilitated and led a housing visit to Balclutha and Kaitangata, bringing councils and regional stakeholders together to explore practical solutions that can inform spatial planning and future development.

AQUACULTURE DEVELOPMENT

Aquaculture remains a significant diversification opportunity for the region. An infrastructure project in partnership with Invest NZ and ENGAGE/Chamber has progressed through scoping, while a regional workforce approach is being workshopped with industry and education stakeholders.

Alongside councils, investigations into RMA changes and legislative alignment between terrestrial and marine environments are underway, ensuring planning frameworks and infrastructure investment support sustainable sector growth.

Through strengthened data capability, coordinated housing delivery and aquaculture pathway development, Great South continues to provide the strategic leadership required to underpin long-term regional resilience and diversification.





Regional promotion

We promote Murihiku Southland as a great place to live, work and visit

CONSUMER AND MEDIA MARKETING

Great South’s consumer marketing efforts continue to deliver strong results and measurable impact.

Website performance remains highly targeted, with 91% of traffic to both southlandnz.com and fiordlandnz.com coming from key domestic and international markets.

Media engagement has significantly exceeded expectations, with 10 media famils completed and 50 positive media results delivered in the first half of the year.

This coverage has reached an estimated 18 million people worldwide and generated approximately US\$750,000 in equivalent advertising value, reinforcing Southland’s growing profile in priority markets.

TRADE AND INDUSTRY ENGAGEMENT

Trade and business events engagement has continued to strengthen Southland’s position in key domestic and international markets. Over the first half of the year, Great South represented the region at major industry events including the Business Events Expo, the Professional Conference Organisers Association conference and the Tourism Industry Aotearoa Summit, reinforcing Murihiku Southland’s visibility among influential buyers and decision-makers.

Strategic partnered famils with ANZCRO, Southern Way and Distinction Hotels inbound tour operators have deepened relationships with key trade partners and created new opportunities to drive regional and seasonal spread.

Two Murihiku itineraries, aligned with the Milford Opportunities Project pillars, have been completed, helping showcase the breadth of experiences available beyond traditional hotspots and encouraging greater visitor dispersal across the region.

Momentum has also continued within the cruise sector, with a Cruise Murihiku workshop delivered in partnership with the NZ Cruise Association and South Port.

This collaborative approach is strengthening coordination, capability and readiness across operators, ensuring the region is well positioned to maximise the economic benefits of cruise visitation.

REGIONAL EVENTS AND CAMPAIGNS

The Regional Events Calendar continues to grow as a central platform connecting residents and visitors with what’s happening across the region.

Listings and page views are tracking positively toward annual targets.

Three cluster events have been delivered to date – Unmissable Events, Māori Language Week and Southland Summer Staycation, alongside Spring and Summer seasonal campaigns.

Support for the Burt Munro Challenge and continued implementation of the Bluff Motupōhue Tourism Master Plan demonstrate ongoing commitment to destination development priorities.

Through strategic marketing, strong trade engagement and community-focused campaign delivery, Great South continues to elevate Southland’s profile while supporting visitor growth and regional vibrancy.





Business support and diversification

We investigate and support opportunities to diversify and grow Murihiku Southland's business sector

BUSINESS CAPABILITY

Supporting enterprise capability and diversification remains central to Great South's work.

Through the Regional Business Partner network, businesses have continued to access tailored advice, innovation funding pathways and management capability support.

The regional business guide is under review to ensure it remains relevant and accessible, while aquaculture industry capability listings have been completed and will support sector growth and investment attraction.

WORKFORCE DEVELOPMENT

Workforce development initiatives continue to deliver strong outcomes for both employers and young people.

The Mayors Taskforce for Jobs programme has delivered 52 job hubs across the region, including outreach into remote communities.

CareerFest and Southland Youth Futures have connected rangatahi with education and employment pathways, helping align workforce supply with industry demand and strengthening the pipeline between education and employment.

SECTOR DIVERSIFICATION

Sector diversification work is also progressing.

An interim Regional Emissions Report for agriculture has been prepared, while analysis of new high-value crop opportunities has been completed with sustainability considerations incorporated.

In forestry, a land use change report has been finalised and a woody biomass industry development report is in final peer review. Preparatory work toward a Regional Forestry Plan is underway, positioning the sector for long-term resilience and value-add opportunities.

By supporting business capability, strengthening workforce connections and advancing diversification initiatives across agriculture, forestry and aquaculture, Great South continues to enable sustainable economic growth and regional adaptability.





Net Zero Southland

We assist Murihiku Southland towards achieving net zero emissions targets

EMISSIONS MONITORING AND PLANNING

Great South continues to play a coordinating role in advancing Southland’s transition toward a lower-emissions future.

Over the first half of the year, an interim Regional Emissions Report has been prepared, providing an updated picture of the region’s emissions profile and awaiting final national statistics for completion.

This work ensures decisions are informed by accurate, current data and that progress can be clearly tracked over time.

The draft Net Zero 2025 report has also been completed, incorporating updated modelling to reflect recent Government policy changes relating to emissions and forestry.

Consultation has now commenced, with engagement focused on the region’s largest emissions sources to ensure proposed pathways are practical, evidence-based and aligned with industry realities.

This collaborative approach helps balance ambition with feasibility, supporting a transition that is both achievable and regionally appropriate.

ENERGY STRATEGY IMPLEMENTATION

Implementation of the Regional Energy Strategy continues to build momentum. Solar mapping work has been completed and is now being converted into an interactive public tool, making it easier for businesses and households to assess renewable energy opportunities and accelerate uptake across the region.

The (Solar) Powering Southland workshop has been rescheduled following the October storm event to ensure strong regional participation and meaningful industry engagement.

This event will provide a practical platform for businesses and households to explore renewable energy options and understand the role solar can play in strengthening regional energy resilience.

Building on this progress, consultation on wood biomass opportunities has also advanced, with a proposal prepared to support renewable process heat solutions and further diversify Southland’s energy mix. Together, these initiatives demonstrate a coordinated approach to accelerating renewable uptake while enhancing local energy security and resilience.

Together, these initiatives demonstrate steady progress in turning strategy into action and positioning Southland as a region ready to embrace practical, sustainable energy solutions.

INDUSTRY ENGAGEMENT

Biomass decarbonisation workshops and industry engagement continue to build awareness and capability across key sectors. These initiatives support businesses to reduce emissions while maintaining competitiveness, reinforcing the link between sustainability and economic resilience.

Through robust monitoring, coordinated planning and practical implementation of the Energy Strategy, Great South continues to play a leadership role in advancing Southland’s low-emissions transition



Performance measures

DESCRIPTION	KPI	HALF-YEAR RESULT
Regional Development Leadership		
 Data and Insights Provide up-to-date and accurate data and insights to inform decision making via development of a schedule of regular reports through Data Insights Southland Hub (DISH).	<ul style="list-style-type: none"> Schedule of data reports are produced across three focus areas including; Housing, Economic and Tourism. Evaluate options for the storage & use of Geospatial Data and the use of AI data analysis tools. 	Data Reports Housing report delivered. Evaluation of frequency of reports completed and changes made as follows: <ul style="list-style-type: none"> Tourism report to be quarterly Housing report 6-monthly Economic report – yearly as an infographic Geospatial Data Storage and AI <ul style="list-style-type: none"> Use of AI being evaluated with associated training. Geospatial data storage and use being evaluated with council shareholders.
 Advocacy and Submission Advocate for and/or prepare submissions and funding applications for issues of importance to the region	<ul style="list-style-type: none"> Prepare a minimum of two submissions on issues of regional significance. Advocate for increased mobile coverage and reliable terrestrial fibre optic cable services for all of the region. Support councils and stakeholders to apply for Government funds as applicable. 	Submissions Two submissions made. <ol style="list-style-type: none"> National Environmental Standards - marine Aquaculture New Zealand Coastal Policy Statement Mobile coverage advocacy Submission to Infrastructure NZ on coverage and mobile site resilience to be undertaken Support for funding applications Support provided to several stakeholders with favourable outcomes for SpaceOps NZ and Ocean Beach Ltd announced. Support also provided for ICC to look at a RIF application to support water resilience. Furthermore, Great South has commissioned Infometrics to provide baseline data that councils and stakeholders will use to support funding applications
 Housing Facilitate regional coordination of housing and implement priorities from the Murihiku Southland Housing Action Plan	<ul style="list-style-type: none"> Facilitate regional coordination of housing including delivery of two projects. Support individual Councils with their housing planning (including Spatial Planning) considering current and future community and industry needs. 	Housing projects Murihiku Southland Housing Action Plan reviewed, and implementation progress updated. <ul style="list-style-type: none"> Project 5 – Ageing Sector Investigation – this work is underway with the data collected. Project 7 – Case studies of Innovative and Diverse Housing Solutions – scoping underway Council support GS organised and led the Balclutha & Kaitangata Housing Visit for our Councils and wider stakeholders.
 Aquaculture Facilitate and develop a regional approach to realise the benefits of Aquaculture as a diversification opportunity and implementation of The Regional Aquaculture Strategy/ Plan.	<ul style="list-style-type: none"> Implement agreed actions (max 2) from the Regional Aquaculture Strategy. Coordinate actions needed from councils and others to achieve aspirations as per the Regional Aquaculture Strategy. 	Actions from Aquaculture Strategy <ul style="list-style-type: none"> Infrastructure project with Invest NZ and ENGAGE/Chamber is underway (scoping complete). Aquaculture workforce approach being workshopped with multiple stakeholders. Council Actions <ul style="list-style-type: none"> Alongside Councils, carried out investigations on the RMA changes, aligning to terrestrial and marine legislation (and impact on aquaculture). Supporting councils to align infrastructure planning with Aquaculture needs, which is currently underway.

DESCRIPTION

KPI

HALF-YEAR RESULT

Regional Promotion

 Consumer Marketing Promote Murihiku Southland as a year-round destination for travellers from New Zealand, Australia and other key markets resulting in more visitors	<ul style="list-style-type: none"> Ensure 85% of website traffic comes from key markets in NZ, Australia, North America, Europe, Asia with 2 partnered digital campaigns 	Website Traffic from key markets: Southland NZ = 91% Fiordland NZ = 91%
 Media Increase positive travel media coverage for Murihiku Southland, promoting the region's diverse activities and experiences and drive regional spread, growth and seasonality	<ul style="list-style-type: none"> 3 media famils 15 media results and where possible measurement of reach and equivalent advertising value (EAV) 	Famils <ul style="list-style-type: none"> 10 media famils completed Media results <ul style="list-style-type: none"> 50 media results delivered. This coverage has reached 18 million people worldwide at an equivalent advertising value (EAV) of US\$750,000
 Showcasing our region Trade Events, Trade Famils and TRENZ.	<ul style="list-style-type: none"> Attend 5 trade shows. Attend 2 partnered famils 2 Murihiku itineraries in line with Milford Opportunities Project pillars supporting regional and seasonal spread 	Trade Shows – Business Expo in Auckland (Nov 2025) Partnered Famils - Completed <ul style="list-style-type: none"> ANZCRO & Southern Way Trade famil Distinction Hotels inbound tour operators famil 2 Murihiku Itineraries – Completed <ul style="list-style-type: none"> Grand Pacific Tours Cheeky Kiwi
 New Experiences	<ul style="list-style-type: none"> Introduce 1 new iwi partnered experience. Establish local cruise network 	Iwi Partnered Experience – supporting Murihiku Māori Tourism Local Cruise Network – Cruise Murihiku workshop conducted with NZ Cruise Association, ID Tours and South Port
 Business Events Develop Murihiku Southland as a Business Events destination in line with Business Events strategy	<ul style="list-style-type: none"> Attend min 3 conference events Events sales calls 	Conference Attendance <ul style="list-style-type: none"> Business Events Expo Professional Conference Organisers Association (PCOA) Tourism Industry Aotearoa (TIA) Summit Events Sales Calls Contracted to Tourism Marketing Solutions with 35 associations and businesses in the pipeline
 Regional Events Calendar Maintain southlandnz.com website calendar listings for regional events	<ul style="list-style-type: none"> 10% increase on number of events listed 10% increase on number of overall page views 15% increase on number of overall page views from within Southland 	Events listing increase – 50% of target achieved Increase in page views – 45% of target achieved Increase in page views – 35% of target achieved
 Unmissable Regional Events	<ul style="list-style-type: none"> Support delivery of Burt Munro Challenge (BMC) Identify areas to develop capability of the BMC 	BMC – Support and planning undertaken Capability development – will be done in Q3 after delivery of the event in February 2026
 Regional Marketing of Events	<ul style="list-style-type: none"> Six cluster events Four seasonal campaigns Marketing of unmissable events 	Cluster Events – Three delivered to date: <ul style="list-style-type: none"> Unmissable Events Māori Langue Week Southland Summer Staycation Seasonal Campaigns – Spring and Summer campaigns completed Marketing Unmissable Events - Airport and Library screen promotions, notification to local media outlets and submission to AirNZ Event Listing

DESCRIPTION	KPI	HALF-YEAR RESULT
 Destination Development Progress projects from the Murihiku Southland Destination Strategy (MSDS)	<ul style="list-style-type: none"> Progress 3 projects from the Murihiku Southland Destination Strategy (MSDS) 	Progress of MSDS Projects <ul style="list-style-type: none"> Establish Murihiku Southland as a world class, dark skies destination Progress implementation of the Bluff Motupohue Tourism Master Plan Re-launch of sustainability capability programme for tourism businesses

Business Support

 Business in Southland - A regional guide Resource document that outlines useful information for new & potential businesses to the region	<ul style="list-style-type: none"> Maintain the regional guide to support new businesses to Southland. 	The regional guide review is ongoing while the Industry Capability listing for Aquaculture has been completed and will be ready for use by year end.
 Agriculture Support agricultural sector land- use and support farmer decision making	<ul style="list-style-type: none"> Undertake analysis of relevant agricultural sector data to feed into the Regional Emissions Report for 2026. Investigate opportunities for new high value crops and establish links into new and emerging industries. Develop a Murihiku Southland Agriculture Strategy alongside key stakeholders which also looks at new farm revenue opportunities. 	Regional emissions report - Interim report prepared, however waiting for MFE/MPI data sets to finalise. New High Value Crops – Complete Report completed with sustainability goals added Murihiku Southland Agriculture Strategy Due to changes to RMA, it was decided to hold this project to incorporate any potential changes that may impact the pathway forward.
 Forestry Support further investigation of the impacts and possible opportunities associated with unrestricted forestry.	<ul style="list-style-type: none"> Provide data and insights relating to changing land use and the impacts of carbon forestry. Identify new opportunities to convert forestry waste low grade logs into biomass fuel supply. Advocate for the establishment of a Regional Forestry plan and for value added wood processes. 	Land Use Change – Complete Report compiled Woody Biomass Industry Development Report – Report compiled and final peer review underway Regional Forestry Plan Preparatory work is underway with assessment of new forest waste/residues.

Net Zero Southland

 Monitor Emissions Complete annual regional emissions reporting as soon as national monitoring data becomes available	<ul style="list-style-type: none"> Produce the Regional Emissions Report for 2024 as soon as national monitoring data becomes available 	Interim report prepared and awaiting release of national stats. Final report will be completed on receipt of this data.
 Net Zero Planning Implement the Net Zero Southland Plan and Emissions Reduction	<ul style="list-style-type: none"> Evaluate the Southland Regional Emissions Reduction against the 1990 emissions and report on the findings by September 2025. Seek public feedback on the revised Net Zero Southland Plan (2025) and publish the final report by March 2026. 	Southland Regional Emissions evaluation - 1990 emissions data has been finalised, and the draft Net Zero report has been completed. Public Feedback – <ul style="list-style-type: none"> There has been changes in govt policy relating to emissions and forestry which has now been modelled into the Net Zero 2025 report. We have commenced consultation focused on the larger emissions sources
 Implementation of the Regional Energy Strategy	<ul style="list-style-type: none"> Support the Regional Energy Project Implementation including New Renewable energy projects, energy efficiency, wind, solar, biomass and methane recovery and use cases. 	Regional Energy Project Implementation <ul style="list-style-type: none"> Developed the (Solar) Powering Southland Workshop that will now be held in February 2026 due to the regional storm event in October 2025 The solar mapping work has been completed with this being converted to an interactive map for wider public to use. Wood biomass - consultation undertaken and a proposal has been prepared.

Consolidated statement of comprehensive revenue and expense

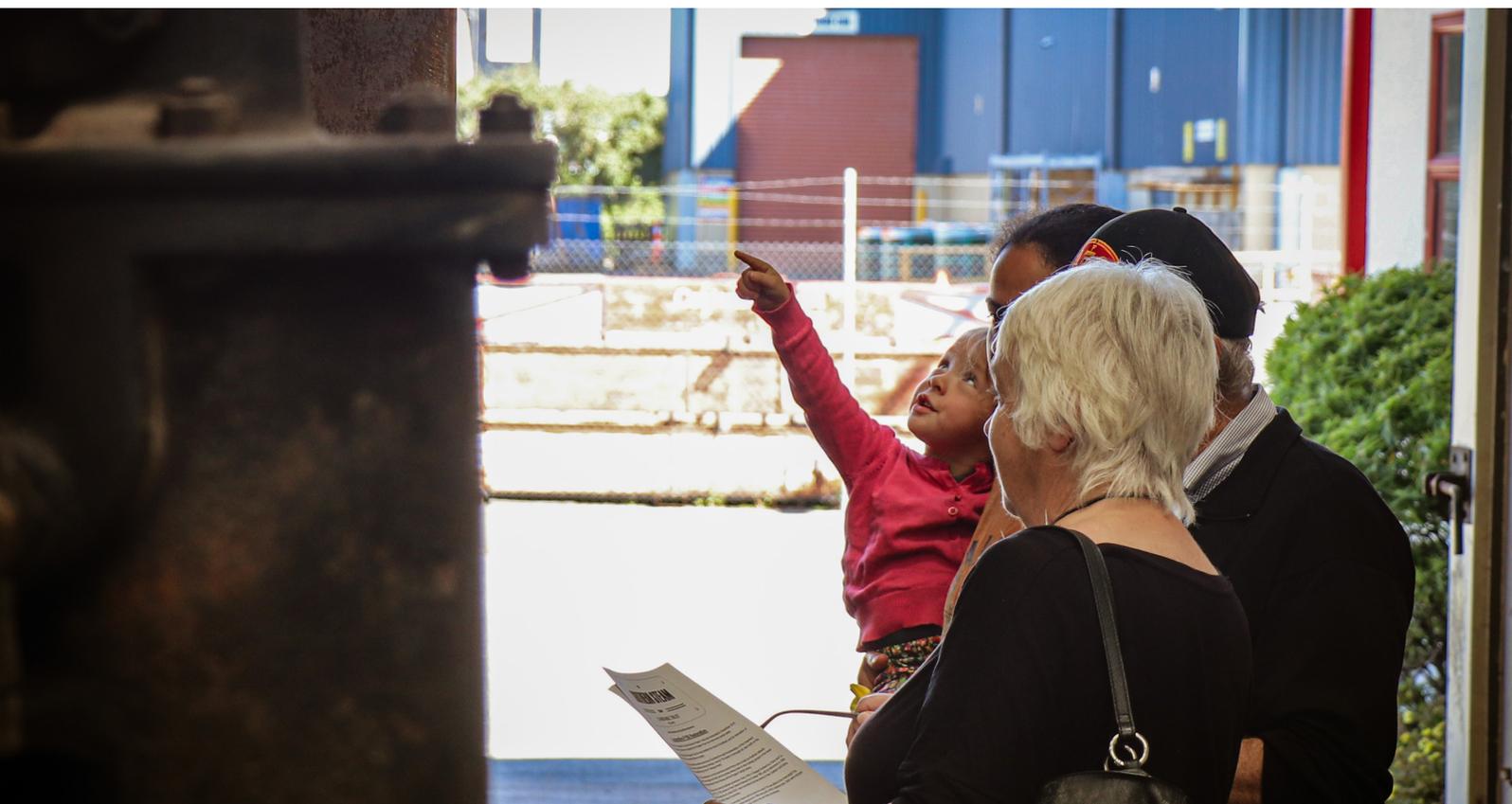
For the six months ended 31 December 2025

	Notes	PARENT 31 Dec 2025 (Unaudited)	PARENT 31 Dec 2024 (Unaudited)	PARENT 30 Jun 2026 (SOI)	GROUP 31 Dec 2025 (Unaudited)	GROUP 31 Dec 2024 (Unaudited)	GROUP 30 Jun 2026 (SOI)
Revenue							
Shareholder Funding							
Core		1,053,798	990,500	2,066,182	1,053,798	990,500	2,066,182
Contract		1,153,636	966,472	1,641,527	1,153,636	966,472	1,641,527
Total	2	2,207,433	1,956,972	3,707,709	2,207,433	1,956,972	3,707,709
Other Revenue							
Service Revenue	2	264,273	347,906	1,118,818	2,152,140	2,082,595	4,885,876
Project Revenue	2	514,665	612,826	200,000	514,665	612,826	200,000
Interest Revenue		7,878	42,506	-	3,585	21,948	-
Total		786,816	1,003,237	1,318,818	2,670,390	2,717,368	5,085,876
Total Revenue		2,994,249	2,960,209	5,026,527	4,877,823	4,674,340	8,793,585
Expenditure							
Project and Service Expenditure							
Regional Economic Development		630,929	609,865	1,223,228	1,954,502	1,846,403	4,661,255
Regional Business Services		269,882	315,349	508,343	269,882	315,349	508,343
Regional Tourism Development		557,264	314,567	738,947	557,264	314,567	738,947
Regional Event Delivery		287,786	538,694	494,341	287,786	538,694	494,341
Total		1,745,860	1,778,474	2,964,859	3,069,433	3,015,012	6,402,886
Core Expenditure							
Directors Fees		65,000	73,000	176,000	83,000	91,000	176,000
Employee Expense		491,598	571,224	1,121,105	491,598	471,224	1,121,105
Depreciation and Amortisation	7 & 11	34,192	26,882	55,000	124,114	87,849	55,000
Other Overheads		387,841	346,273	705,690	387,841	346,273	705,690
Total		978,631	917,378	2,057,795	1,086,553	996,345	2,057,795
Total Expenditure		2,724,491	2,695,853	5,022,654	4,155,987	4,011,358	8,460,681
Net Surplus Before Tax							
Income Tax Expense	4	76,232	74,720	-	202,814	186,335	92,129
Total Comprehensive Revenue and Expense		193,525	189,636	3,873	519,022	476,647	240,775

Consolidated statement of changes in equity

For the six months ended 31 December 2025

	Notes	PARENT 31 Dec 2025 (Unaudited)	PARENT 31 Dec 2024 (Unaudited)	PARENT 30 Jun 2026 (SOI)	GROUP 31 Dec 2025 (Unaudited)	GROUP 31 Dec 2024 (Unaudited)	GROUP 30 Jun 2026 (SOI)
Opening Balance		1,264,238	1,076,635	1,066,810	4,283,606	3,394,369	1,972,398
Equity							
Comprehensive Revenue and Expense							
Comprehensive Revenue and Expense		193,525	189,636	3,873	519,022	476,647	240,775
Total	13	193,525	189,636	3,873	519,022	476,647	240,775
Share Capital							
Share Capital Issued		1,338,421	1,338,421	1,338,421	-	-	1,338,421
Uncalled Share Capital		-	-	-	-	-	-
Total	13	1,338,421	1,338,421	1,338,421	-	-	1,338,421
Total Equity		2,796,185	2,604,692	2,409,104	4,802,628	3,871,016	3,551,594
Attributable to: Equity Holders of The Company		2,796,185	2,604,692	2,409,104	4,802,628	3,871,016	3,551,594
Closing Balance	13	2,796,185	2,604,692	2,409,104	4,802,628	3,871,016	3,551,594



Consolidated statement of financial position

As at 31 December 2025

	Notes	PARENT 31 Dec 2025 (Unaudited)	PARENT 31 Dec 2024 (Unaudited)	PARENT 30 Jun 2026 (SOI)	GROUP 31 Dec 2025 (Unaudited)	GROUP 31 Dec 2024 (Unaudited)	GROUP 30 Jun 2026 (SOI)
Assets							
Current Assets							
Cash and Cash Equivalents	5	2,962,084	2,172,194	1,180,762	3,319,885	2,434,335	1,599,702
Trade and Other Receivables	6	595,735	814,627	911,238	650,053	1,004,779	614,561
Prepayments		143,774	108,556	14,283	273,052	238,431	74,283
Total		3,701,593	3,095,377	2,106,283	4,242,990	3,677,545	2,288,546
Non-Current Assets							
Deferred Tax Asset		44,435	60,972	31,071	134,527	92,699	44,362
Investments		1,072,589	1,072,589	1,072,589	-	-	-
Property, Plant and Equipment	7	170,111	172,386	162,480	2,399,418	2,340,796	9,079,897
Assets Under Construction		-	-	-	875,834	87,455	-
Intangible Assets	11	-	-	-	100,000	100,000	-
Total		1,287,135	1,305,947	1,266,140	3,509,779	2,620,950	9,124,259
Total Assets		4,988,728	4,401,324	3,372,423	7,752,769	6,298,495	11,412,805
Liabilities							
Current Liabilities							
Trade and Other Payables	9	302,099	192,550	244,289	592,132	539,861	378,395
Employee Entitlements		198,977	157,554	292,674	385,548	273,649	399,112
Income Tax Payable	4	55,840	68,480	-	175,204	140,433	57,348
Income Received in Advance	10	1,635,628	1,378,048	426,356	1,708,836	1,473,536	426,356
Total		2,192,543	1,796,632	963,319	2,861,720	2,427,479	1,261,211
Non-Current Liabilities							
Asset Development	8	-	-	-	88,421	-	-
Term Loans		-	-	-	-	-	6,600,000
Total		-	-	-	88,421	-	6,600,000
Total Liabilities		2,192,543	1,796,632	963,319	2,950,141	2,427,479	7,861,211
Net Assets		2,796,185	2,604,692	2,409,104	4,802,628	3,871,016	3,551,594
Equity and Reserves							
Share Capital		1,338,421	1,338,421	1,338,421	1,338,421	1,338,421	1,338,421
Retained Earnings		1,457,764	1,266,271	1,070,683	3,464,207	2,532,595	2,213,173
Total Equity and Reserves	13	2,796,185	2,604,692	2,409,104	4,802,628	3,871,016	3,551,594

Consolidated statement of cash flows

For the six months ended 31 December 2025

Notes	PARENT 31 Dec 2025 (Unaudited)	PARENT 31 Dec 2024 (Unaudited)	PARENT 30 Jun 2026 (SOI)	GROUP 31 Dec 2025 (Unaudited)	GROUP 31 Dec 2024 (Unaudited)	GROUP 30 Jun 2026 (SOI)
Cash Flow from Operating Activities						
Receipts from Shareholder Investment	2,207,433	1,956,972	3,707,709	2,207,433	1,956,972	3,707,709
Receipts from Other Operating Activities	1,026,228	1,252,836	2,081,241	3,083,437	2,548,368	3,760,958
Interest Received	7,878	42,506	-	3,649	21,999	-
Payments to Suppliers	(1,589,589)	(1,389,666)	(3,506,664)	(2,253,979)	(1,913,454)	(3,448,064)
Payments to Employees	(1,407,395)	(1,616,886)	(2,655,896)	(2,139,546)	(2,380,909)	(2,655,896)
Tax Paid	(60,481)	(25,007)	-	(284,896)	(118,989)	-
Net GST Movement	43,587	48,533	-	174,952	22,771	-
Total Cash Flow from Operating Activities	227,661	269,288	(373,610)	791,050	136,758	1,364,707
Cash Flow from Investing Activities						
Purchases of Fixed Assets	-	-	(17,250)	(613,106)	(126,877)	(7,780,196)
Sale of Fixed Assets	(34,823)	1,120	-	-	-	-
Total Cash Flow from Investing Activities	(34,823)	1,120	(17,250)	(613,106)	(126,877)	(7,780,196)
Cash Flow from Financing Activities						
Repayment of Leases	-	-	-	-	-	-
Proceeds from borrowings	-	-	-	-	-	6,279,996
Total Cash flow from Financing Activities	-	-	-	-	-	6,279,996
Cash and Cash Equivalents at Beginning of Period						
	2,769,246	1,901,786	1,571,622	3,141,941	2,424,455	1,771,874
Net Increase / (Decrease) in Cash and Cash Equivalents	192,838	270,408	(390,860)	177,944	9,881	(135,493)
Cash and Cash Equivalents at End of Period	5	2,962,084	2,172,194	3,319,885	2,424,335	1,636,381



Notes to the consolidated financial statements

NOTE 1: ACCOUNTING POLICIES

REPORTING ENTITY

The Southland Regional Development Agency Ltd Group consists of Southland Regional Development Agency Ltd and Space Operations New Zealand Ltd. Both companies are New Zealand registered companies under the Companies Act 1993, and are deemed to be Council Controlled Organisations under section 6 of the Local Government Act 2002.

Southland Regional Development Agency (trading as Great South) was established as Southland's regional development agency in March 2019. The registered office for Southland Regional Development Agency is 143 Spey Street, Invercargill.

Committed to driving economic, social and cultural growth, Southland Regional Development Agency has a clear mandate to leverage opportunities for Southland in the areas of economic and business development, tourism and events. This involves incorporating Southland's Regional Tourism Organisations, central government's Regional Business Partner (RBP) Network, delivering a range of events, regional initiatives, and government-funded contracts that pave the way for regional development.

BASIS OF PREPARATION

The consolidated financial statements have been prepared on a going concern basis, and the accounting policies have been applied consistently throughout the year.

STATEMENT OF COMPLIANCE

The group consolidated financial statements have been prepared in accordance with the requirements of the Local Government Act 2002, the Companies Act 1993, and the Financial Reporting Act 2013. This includes the requirement to comply with generally accepted accounting practice in New Zealand (NZ GAAP).

These consolidated financial statements comply with Public Benefit Entity International Public Sector Accounting Standards (PBE IPSAS) Reduced Disclosure Regime (RDR). Southland Regional Development Agency Group is eligible and has elected to report in accordance with Tier 2 PBE standards RDR on the basis the entity has no public accountability and has expenses > \$2m and < \$30m.

PRESENTATION CURRENCY AND ROUNDING

The consolidated financial statements are presented in New Zealand dollars and all values are rounded to the nearest dollar. The functional currency of the Group is New Zealand dollars.

MEASUREMENT BASE

The consolidated financial statements have been prepared on an historical cost or fair value basis as per the policies below.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The following particular accounting policies, which materially affect the measurement of the results and financial position, have been applied:

Revenue

Revenue is measured at the fair value of consideration received.

Where funding is not conditional and Southland Regional Development Agency has no obligation to deliver a specific event or service, the revenue will be recognised when received. Where the funding has conditions attached to it, the funding is recognised as revenue upon entitlement as conditions pertaining to eligible expenditure have been fulfilled. The funding is held as a liability until the specific conditions are met. In certain circumstances funding is not received until after the event, in which case the revenue will be accrued when it is highly probable the funding will be received.

Revenue from ticket sales is recognised upon receipt unless the terms and conditions for the ticket state that Southland Regional Development Agency is required to repay the customer if the event does not take place.

Where the terms and conditions contain a refund clause, the revenue will be recognised upon completion of the event.

Revenue from the rendering of services is recognised by reference to the stage of completion at the balance sheet date, based on the actual service provided.

Products held for sale are recognised when a product is sold to the customer. Sales are usually in cash or by credit card. The recorded revenue is the gross amount of the sale, including credit card fees payable for the transaction. Such fees are included in other expenses.

Southland Regional Development Agency act as an agent for third parties for some transactions. When incurring expenditure as an agent, this is accounted for via the Consolidated Statement of Financial Position, and not as revenue and expenditure on the Consolidated Statement of Comprehensive Revenue and Expense. Any revenue component within these transactions will be treated accordingly.

Interest revenue is recognised using the effective interest method.

Volunteer services received are not recognised as revenue or expenditure as Southland Regional Development Agency is unable to reliably measure the fair value of the services received.

Revenue in Advance

Revenue in advance is recognised where amounts received are in excess of the amounts recognised as revenue.

Expenditure

All expenditure is recognised as incurred unless the liability is known and can be reasonably estimated, in which case the expenditure is accrued.

Foreign Exchange Transactions

Foreign currency transactions are translated into NZ\$ (the functional currency) using the spot exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the surplus or deficit.

Goods and Services Tax (GST)

All items in the consolidated financial statements are stated exclusive of GST, except for receivables and payables, which are stated on a GST-inclusive basis. Where GST is not recoverable as input tax, then it is recognised as part of the related asset or expense.

The net amount of GST recoverable from, or payable to, the Inland Revenue Department (IRD) is included as part of receivables or payables in the Consolidated Statement of Financial Position.

The net GST paid to or received from the IRD, including the GST relating to investing and financing activities, is classified as an operating cash flow in the Consolidated Statement of Cash Flows.

Income Tax

Income tax expense in relation to the profit or loss for the period comprises current tax and deferred tax.

Current tax is the amount of income tax payable based on the taxable profit for the current year, plus any adjustments to income tax payable in respect of prior years. Current tax is calculated using rates that have been enacted or substantively enacted by balance date.

Deferred tax is not recognised if the temporary difference arises from the initial recognition of goodwill or from the initial recognition of an asset and liability in a transaction that is not a business combination, and at the time of the transaction, affects neither accounting profit nor taxable profit. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised, using tax rates that have been enacted or substantively enacted by balance date.

Current tax and deferred tax is charged or credited to the Consolidated Statement of Comprehensive Revenue and Expense, except when it relates to items charged or credited directly to equity, in which case the tax is dealt with in equity.

Equity

Equity is the shareholders interest in Southland Regional Development Agency Group, as measured by total assets less total liabilities.

Cash and Cash Equivalents

Cash and cash equivalents includes cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less.

Trade and Other Receivables

Trade and other receivables are initially measured at fair value and subsequently measured at cost, amortised where necessary, using the effective interest method, less any provision for impairment.

A receivable is considered impaired when there is evidence that Southland Regional Development Agency Group will not be able to collect the amount due. The amount of the impairment is the difference between the carrying amount of the receivable and the present value of the amounts expected to be collected.

Property, Plant and Equipment

Property, plant, and equipment consists of the following asset classes: buildings, furniture and fittings, IT equipment, ILT Kidzone equipment, vehicles, land, and ground station equipment. All asset classes are measured at cost, less accumulated depreciation and impairment losses. Individual assets are capitalised based on Inland Revenue guidelines and if the purchase price exceeds \$1,000.

Additions

The cost of an item of property, plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefits or service potential associated with the item will flow to the Group and the cost of the item can be measured reliably. In most instances, an item of property, plant and equipment is recognised at its cost. Where an asset is acquired at no cost, or for a nominal cost, it is recognised at fair value when control over the asset is obtained. Work in progress is recognised at cost less impairment and is not depreciated.

Disposals

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount of the asset and are included in the Consolidated Statement of Comprehensive Revenue and Expense.

Subsequent Costs

Costs incurred subsequent to initial acquisition are capitalised only when it is probable that future economic benefits or service potential associated with the item will flow to the Group and the cost of the item can be measured reliably. The costs of day-to-day servicing of property, plant, and equipment are recognised in the surplus or deficit as they are incurred.

Depreciation

Depreciation is provided on a straight-line basis on all property, plant and equipment at rates that will write off the cost of the assets to their estimated residual values over their useful lives. The useful lives and associated depreciation rates of major classes of assets have been estimated as follows:

Buildings:	3% - 7%	14.3 - 33.3 years
Furniture & Fittings:	6% - 33%	3 - 16.7 years
IT Equipment:	17.5% - 67%	1.5 - 5.7 years
ILT Kidzone:	13.5% - 33%	3 - 7.5 years
Vehicles:	13.5%	7.5 years
Land:	0%	-
Ground Station:	0% - 33%	3 - 10 years

The residual value and useful life of an asset is reviewed, and adjusted if applicable, at each financial year end. An annual review for impairment is also undertaken on all assets and any impairment loss is recognised in the Consolidated Statement of Comprehensive Revenue and Expense.

Impairment of Property, Plant and Equipment

Property, plant and equipment held that have a finite useful life are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable service amount. The recoverable service amount is the higher of an asset's fair value less costs to sell and value in use. If an asset's carrying amount exceeds its recoverable service amount, the asset is regarded as impaired and the carrying amount is written down to the recoverable service amount. The total impairment loss is recognised in the surplus or deficit.

The reversal of an impairment loss is recognised in the surplus or deficit.

Value in Use for Non-Cash Generating Assets

Value in use is the present value of the asset's remaining service potential. Value in use is determined using an approach based on either a depreciated replacement cost approach, restoration cost approach, or a service units approach. The most appropriate approach used to measure value in use depends on the nature of the impairment and availability of information.

Value in Use for Cash Generating Assets

Southland Regional Development Agency Group does not hold any cash generating assets.

Intangible Assets

Goodwill

Goodwill on acquisition of businesses and subsidiaries is included in "intangible assets". Goodwill on acquisition of an associate is included in "investment in associate" and impairment is considered as part of the overall investment balance.

Goodwill is allocated to cash-generating units for the purposes of impairment testing. The allocation is made to those cash-generating units or groups of cash-generating units that are expected to benefit from the business combination in which the goodwill arose.

Goodwill has been assessed to have an infinite useful life on the basis the business is ongoing. Goodwill is subject to annual impairment testing.

Amortisation

The carrying value of an intangible asset with a finite life is amortised on a straight-line basis over its useful life. Amortisation begins when the asset is available for use and ceases at the date that the asset is derecognised. The amortisation charge for each financial year is recognised in the surplus or deficit. The useful lives and associated amortisation rates of major classes of intangible assets have been estimated as follows:

Ground Station Lease	3.43%	29.15 years
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Impairment of Intangible Assets

Intangible assets that have an indefinite useful life, or are not yet available for use, are not subject to amortisation and are tested annually for impairment.

Joint Venture

Southland Regional Development Agency Ltd's 49% share of NZ Functional Foods Ltd is equity accounted for in the consolidated financial statements.

A joint venture is an entity over which the Company has significant influence and that is neither a subsidiary nor an associate. The Company's investment is accounted for in the consolidated financial statements using the equity method. The investment in a joint venture is initially recognised at cost and the carrying amount in the consolidated financial statements is increased or decreased to recognise the Company's share of the surplus or deficit in the joint venture after the date of acquisition. Distributions received from a joint venture reduce the carrying amount of the investment in the consolidated financial statements.

If the share of deficits of a joint venture equals or exceeds its interest in the joint venture, the Company discontinues recognising its share of further deficits. After the Company's interest is reduced to zero, additional deficits are provided for, and a liability is recognised, only to the extent that the Company has incurred legal or constructive obligation or made payments on behalf of the joint venture. If the joint venture subsequently reports surpluses, the Company will resume recognising its share of those surpluses only after its share of the surpluses equals the share of deficits not recognised.

Leases

Operating Leases

An operating lease is a lease that does not transfer substantially all the risks and benefits incidental to ownership of an asset. Payments under these leases are recognised as expenses in the Consolidated Statement of Comprehensive Revenue and Expense in periods in which they are incurred. Lease incentives received are recognised.

Payables

Short-term payables are recorded at their fair value.

Financial Instruments

Southland Regional Development Agency Group is party to financial instruments as part of its normal operation. These financial instruments give rise to financial assets and liabilities and include cash and on-call deposits, accounts receivable, investments, and accounts payable, deposits held, other financial liabilities and financial guarantees. They also include equity interests in other entities.

All financial instruments are recognised in the Consolidated Statement

of Financial Position on the basis of Southland Regional Development Agency Group's general and, where applicable, particular accounting policies. All financial instruments disclosed in the Consolidated Statement of Financial Position are recorded at fair value or amortised cost. Revenue and expenditure arising from these financial instruments is recognised in the Consolidated Statement of Comprehensive Revenue and Expense.

Statement of Cash Flows

Cash includes cash and cash equivalents as defined previously.

Operating activities include cash received from all revenue sources of Southland Regional Development Agency Group and cash payments made for the supply of goods and services. Investing activities are those activities relating to the acquisition and disposal of non-current assets. Financing activities comprise the change in equity and debt capital structure of Southland Regional Development Agency Group.

Personnel Costs

Salaries and Wages

Salaries and wages are recognised as an expense as employees provide services.

Defined Contribution Schemes

Employer contributions to KiwiSaver, the Government Superannuation Fund, and the State Sector Retirement Savings Scheme are accounted for as defined contribution superannuation schemes and are expensed in the surplus or deficit as incurred.

Employee Entitlements

Employee benefits expected to be settled within 12 months after the end of the period in which the employee renders the related service are measured based on accrued entitlements at current rates of pay. These include salaries and wages accrued up to balance date, annual leave earned to, but not yet taken at balance date. No liability is recognised for sick leave.

A liability and an expense are recognised for bonuses where Southland Regional Development Agency Group has a contractual obligation or where there is a past practice that has created a constructive obligation and a reliable estimate of the obligation can be made.

Changes in Accounting Policies

There have been no changes in accounting policies during the financial year.

CRITICAL ACCOUNTING ESTIMATES AND ASSUMPTIONS

In preparing these consolidated financial statements, Southland Regional Development Agency Group has made estimates and assumptions concerning the future. These estimates and assumptions may differ from the subsequent actual results.

Estimates and assumptions are continually evaluated and are based on historical experience and other factors, including expectations or future events that are believed to be reasonable under the circumstances.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities recognised in the financial statements are:

- Property, Plant and Equipment (includes assumptions around useful life of assets, Note 8)
- Revenue (timing of revenue is assessed under Tier 2 PBE RDR guidance, Note 2)

RESTATEMENT OF PRIOR YEAR FINANCIAL STATEMENTS

For the Financial Statements to 30 June 2025 the group has made the decision to reverse the treatment of IPSAS 43. Leases that had been adopted early in the year to 30 June 2024. In accordance with IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors, the comparative figures have been restated. The impact of the restatement is as follows:

Impact on Statement of Financial Position as at 31 December 2024

Line Item	As Previously Reported	Adjustment	As Restated
Right-of-use assets	1,454,317	(1,454,317)	-
Lease Liabilities	1,516,329	(1,516,329)	-
Deferred Tax	110,062	(17,364)	92,698
Retained earnings	2,011,301	44,647	2,055,948

NOTE 2: REVENUE

	Jul - Dec 2025	Jul - Dec 2024
Class A Shareholder Funding		
Environment Southland	103,309	99,050
Gore District Council	124,413	122,584
Invercargill City Council	1,046,626	998,762
Southland District Council	933,086	736,576
Total Class A Shareholder Funding	2,207,433	1,956,972
Service Revenue		
Business Services	218,273	305,106
Satellite Ground Station	1,933,867	1,777,489
Total Service Revenue	2,152,140	2,082,595
Project Revenue		
Community Trust South	193,157	193,068
Event Delivery	86,400	214,951
Strategic Asset Protection Programme	-	18,449
Other Project Revenue	235,108	186,358
Total Project Revenue	514,665	612,826

NOTE 3: PERSONNEL EXPENDITURE

	Jul - Dec 2025	Jul - Dec 2024
Employee Remuneration		
Salaries and Wages*	2,185,640	2,172,511
KiwiSaver Contributions	61,787	61,790
Increase/(Decrease) in Employee Entitlements	44,174	8,337
Key Personnel Expenditure		
Directors Fees	83,000	91,000
Directors	9	10

* Salaries and wages reported on the Consolidated Statement of Comprehensive Revenue and Expense differs from above as salaries and wages are also included in project and service delivery expenditure.

NOTE 4: INCOME TAX

	Jul - Dec 2025	Jul - Dec 2024
Surplus / (Deficit) for Period	721,836	662,982
Non Deductible Expenditure	2,500	2,500
Tax at 28%	202,814	186,335
Plus / (Less) Effect of: Balance Brought Forward	257,285	73,087
Plus / (Less) Effect of: Tax Paid	(284,896)	(118,989)
Temporary Differences: Provisions	-	-
Income Tax Liability	175,204	140,433

NOTE 5: CASH AND CASH EQUIVALENTS

Southland Regional Development Agency Ltd banks with Westpac and the funds are held in cheque accounts (with interest rates between 0.0% - 0.1%).

	Jul - Dec 2025	Jul - Dec 2024
Cash and Cash Equivalents		
Cheque Accounts	3,318,914	2,433,132
Cash Floats	971	1,203
Total Cash and Cash Equivalents	3,319,885	2,434,335

NOTE 6: TRADE AND OTHER RECEIVABLES

No provision for doubtful debts has been applied.

	Jul - Dec 2025	Jul - Dec 2024
Trade and Other Receivables		
Trade Receivables	542,174	844,767
Accrued Revenue	107,879	160,012
Total Trade and Other Receivables	650,053	1,004,779
Receivables From Exchange Transactions	650,053	1,004,779
Receivables From Non-Exchange Transactions	-	-
Receivables Ageing Profile at Period End		
Not Past Due	553,173	860,259
Past Due 1 - 60 Days	96,880	141,727
Past Due 61 - 120 Days	-	65
Past Due > 120 Days	-	2,728

NOTE 7: PROPERTY, PLANT AND EQUIPMENT

	Buildings	Furniture & Fittings	IT Equipment	ILT Kidzone Equipment	Vehicles	Land	Site Development	Ground Station	Total
Cost									
Balance at 1 July 2025	596,686	147,301	355,868	51,852	30,586	441,851	585,508	886,550	3,096,202
Additions	-	7,413	42,487	-	21,735	-	21,162	-	92,797
Disposals	-	-	-	-	(1,804)	-	-	-	(1,804)
Balance at 31 December 2025	596,686	154,714	398,355	51,852	50,516	441,851	606,670	886,550	3,187,194
Accumulated Depreciation									
Balance at 1 July 2025	72,821	60,939	224,029	49,383	21,222	-	33,508	201,760	663,663
Depreciation Expense	9,233	8,607	38,961	878	9,948	-	25,961	30,526	124,114
Disposals	-	-	-	-	-	-	-	-	-
Balance at 31 December 2025	82,055	69,547	262,990	50,260	31,170	-	59,469	232,286	787,777
Carrying Amounts									
Total Property, Plant & Equipment	514,631	85,167	135,365	1,592	19,347	441,851	547,201	654,264	2,399,418

NOTE 8: ASSET DEVELOPMENT

Asset Development refers to contributions received to improve the function of assets held. These contributions are recognised as revenue over 10 years.

	Jul - Dec 2025	Jul - Dec 2024
Asset Development	88,421	-
Total Asset Development	88,421	-

NOTE 9: TRADE AND OTHER PAYABLES

	Jul - Dec 2025	Jul - Dec 2024
Trade and Other Payables		
Payables Under Exchange Transactions		
Trade Payables	394,412	207,195
Related Party Payables and Accrued Expenses	32,406	7,333
Accrued Expenses	15,513	273,530
Total	542,331	488,058
Payables Under Non-Exchange Transactions		
GST Payable	49,801	51,803
Total	49,801	51,803
Total Trade and Other Payables	592,132	539,861

NOTE 10: INCOME RECEIVED IN ADVANCE

	Jul - Dec 2025	Jul - Dec 2024
Income Received in Advance		
Income Received in Advance Under Exchange Transactions		
Income Received in Advance	1,066,756	724,163
Related Party Income Received in Advance	173,767	239,897
Total	1,240,523	964,060
Income Received in Advance Under Non-Exchange Transactions		
Income Received in Advance	-	-
Related Party Income Received in Advance	468,313	509,476
Total	468,313	509,476
Total Income Received in Advance	1,708,836	1,473,536

NOTE 11: INTANGIBLE ASSETS

	Goodwill
Cost	
Balance at 1 July 2025	100,000
Additions	-
Disposals	-
Balance at 31 December 2025	100,000
Accumulated Amortisation	
Balance at 1 July 2025	-
Amortisation Expense	100,000
Impairment/Disposal	-
Balance at 31 December 2025	100,000
Carrying Amounts	
At 31 December 2025	-

NOTE 12: COMMITMENTS

	Jul - Dec 2025	Jul - Dec 2024
Operating Leases as Lessee*		
Expenditure on Operating Leases as Lessee	146,279	167,948
Not later than one year	237,469	208,612
Later than one and not later than five years	372,176	207,376
Later than five years	-	-
Total Operating Leases as Lessee Commitments	609,645	415,988
Operating Leases as Lessor**		
Revenue on Operating Leases as Lessor	1,559,533	1,333,904
Not later than one year	2,307,110	2,355,533
Later than one and not later than five years	5,860,328	5,081,954
Later than five years	4,535,500	5,517,864
Total Operating Leases as Lessor Commitments	12,702,938	12,955,351

* Operating leases relate to the lease of the building, land, vehicles and IT equipment.

** Operating leases relate to the provision of ground station services.

Capital Commitments

There are no capital commitments as at 31 Dec 2025 (2024: nil).

NOTE 13: EQUITY

The Company has issued the following \$1 shares*: Class A - 9,000 Shares (Unpaid), Class B - 3,000 Shares (Unpaid), Class C - 1,338,421 Shares (Fully Paid).

* Class A and B shares are uncalled as at 31 December 2025. These shares have equal voting rights and no par value. Class C shares have no voting rights attached and no par value.

ATTRIBUTABLE TO EQUITY HOLDERS OF THE COMPANY

	Share Capital Class A	Share Capital Class B	Share Capital Class C	Total Share Capital	Additional Paid In Capital	Retained Earnings	Total
Balance at 1 July 2025	-	-	1,338,421	1,338,421	-	2,945,185	4,283,606
Profit / (Loss) After Tax	-	-	-	-	-	519,022	519,022
Share Capital Issued	-	-	-	-	-	-	-
Distribution to Shareholders	-	-	-	-	-	-	-
Balance at 31 December 2025	-	-	1,338,421	1,338,421	-	3,464,207	4,802,628

NOTE 14: FINANCIAL INSTRUMENTS

	Notes	Jul - Dec 2025	Jul - Dec 2024
Loans and Receivables			
Cash and Cash Equivalents	See Note 5	3,319,885	2,434,335
Trade and Other Receivables	See Note 6	650,053	1,004,779
Total Loans and Receivables		3,969,938	3,439,114
Financial Liabilities at Amortised Cost			
Trade and Other Payables	See Note 9	542,331	488,058
Total Financial Liabilities at Amortised Cost		542,331	488,058

Credit Risk

Credit risk is the risk that a third party will default on its obligations to Southland Regional Development Agency Ltd, causing it to incur a loss. Southland Regional Development Agency Ltd's credit risk arises from bank deposits and receivables. Southland Regional Development Agency Ltd manages this risk by holding deposits with banks that have a minimum AA- credit rating.

Security is not required for the provision of goods and services but regular monitoring of balances outstanding is undertaken. Refer to Note 6 for information relating to receivables credit ageing profile.

Maximum credit exposure is limited to the amounts stated in loans and receivables above.

Liquidity Risk

Southland Regional Development Agency Ltd is exposed to liquidity risk with respect to its contractual obligations and financial liabilities. Prudent liquidity risk management implies maintaining sufficient cash in on call accounts.

Southland Regional Development Agency Ltd manages liquidity risk by continuously monitoring forecast and actual cash flows and matching the maturity profiles of financial assets and liabilities. All assets and liabilities of the group are due immediately.

Southland Regional Development Agency Ltd's objectives when managing capital are to ensure the current requirements of the organisation are met.

Interest Rate Risk

Interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates. This could particularly impact on the cost of borrowing or the return on investments.

Westpac holds the organisation's cash and short-term deposits, and the funds are available on a daily basis. The interest rates are as set by Westpac on a daily basis and earn interest at rates set out in Note 5.

Foreign Exchange and Currency Risk

Southland Regional Development Agency Ltd is not exposed to foreign exchange or currency risk.

Off Balance Sheet Financial Instruments

Southland Regional Development Agency Ltd does not have any off-balance sheet financial instruments.

Fair Values

The fair value of each class of financial instrument is the same as the carrying value in the Consolidated Statement of Financial Position.

NOTE 15: RELATED PARTIES

All transactions conducted with related parties have been under normal supplier/client relationship terms and at arm's length.

NOTE 16: POST BALANCE DATE EVENTS

There are no other post balance date events.

NOTE 17: CONTINGENT LIABILITIES AND CONTINGENT ASSETS

There are no contingent assets or liabilities as at 31 December 2025 (2024:\$nil).



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